



### THE KNIGHT'S WATCH

An Unclassified Periodical of the Silent Sentinel Battalion



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Vision: Be a resilient, proactive, adaptive, innovative and professional organization focused on the Team

### THE REASON WHY AND THE ROAD AHEAD

By LTC Yukio Kuniyuki,

The TRADOC motto states, "Victory Starts Here!" and it is a key mantra for those whose mission it is to train new Soldiers. Basic Combat Training (BCT) begins the transformation of turning civilians into Soldiers. Then Advanced Individual Training (AIT) completes the apprentice level training and 'Solderization' for Initial Entry Training (IET) Soldiers.

The 344th Military Intelligence Battalion is a key component in this pipeline, not only in how it supports US Army requirements, but also in how it assists our joint partners and the wider interagency community with personnel. The young people who arrive to Goodfellow Air Force Base and Corry Station, will have tremendous responsibility when they leave to perform some of the most challenging jobs in the military.

Soldiers who leave 344th Military Intelligence Battalion must be able to make a positive contribution to their first unit of assignment—whether it is Forces Command (FORSCOM), Intelligence Security Command (INSCOM), Special Operations Command (SOCOM), US Army Reserves (USAR), or the Army National Guard (ANG). They must be physically fit, competent in their Warrior Tasks and Battle Drills (WTBD), and proficient in their 10-level tasks.

More importantly, they need to fully understand the tenets of being a Soldier. They must be armed with the fundamentals that will prepare them for a more complex world and the evolving concept of multi-domain battle. Ultimately, they must aspire to become experts and to lead others.

To accomplish the mission, our AIT Platoon Sergeants, Instructors, Staff, and leaders must be the most professional team that it can be to ensure world-class training and navigate the various Soldier issues that arise. This is critical to our success.

At each graduation, when I see the excitement of our graduates, I understand how important our job is for them and the US Army. It is also heartwarming to see the look of pride among the cadre and Families when they induct each student into the Military Intelligence Corps.

Moreover, each time I visit classrooms, observe

















training events, or attend graduations; I use it as an opportunity to look ahead into the future and wonder if we can make it better or more relevant. Not only is the world becoming more complex, so too is education and training. We've entered a new era of what some experts describe as Learning 4.0.

Back in 2010, the Army addressed Learning 3.0 as it began formulating a new 'blended' approach to education and training articulated in the Army Learning Concept (ALC2020). This be-

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ANTICIPATE COMMUNICATE INTEGRATE INNOVATE DEVELOP TRUST EXCEL

## Battalion Commander's Corner: Balance and Priority



LTC Yukio Kuniyuki

Sorry this edition is a little late out of the gate. June and July have kept the team pretty busy across the battalion footprint. The plan is to get back on track with the August edition.

Like you, there is not enough time in the day to get after some things when others requirements become more of a priority.

In June we mourned the passing of a teammate and only time will allow us to heal fully.

I ask that we recommit ourselves to each other and find ways to communicate better and more meaningfully—at work and at home.

There will continue to be challenges ahead but I believe in the resiliency of this organization. We have great people and an important mission. There are also a lot of people who care about us and are committed to our well-being.

Unfortunately, in our business, there is not time to stop—especially not in TRADOC. The work is demanding, continuous, and the hours are often long.

But with every challenge comes an opportunity. An opportunity to make a difference; an opportunity to achieve; and opportunity make things better.

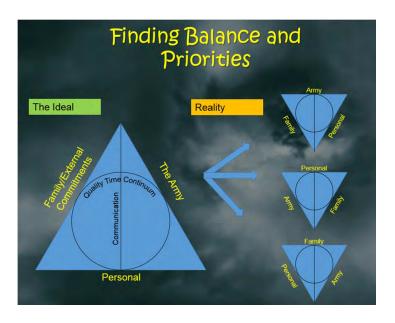
I want to share once again my concept for finding balance and priorities in the Army (see figure below).

It's quite simple. Quality time and communication are keys to maintaining structural integrity of our lives. Without those two components, everything collapses on the individual. The image in below depicts perfect world on the left where our personal life is the foundation to the

Army and our other commitments.

Reality, on the right, shows one more component: balance. At any moment, one of the three sides becomes the priority and we must balance it against the other two.

I expect us all to find balance and priorities in their career. If you reinforce it with the Army Values, you cannot go wrong.



(continued page 2) The Reason Why

came doctrine in April 2017 with the publication of TRADOC Pam 525-8-2. ALC2020 addresses the importance of delivering the most relevant training to new generations of Soldiers that will arrive with different expectations and experiences related to education and training.

ALC2020 espoused peer-to-peer learning, modular classrooms, interactive multimedia instruction, and distributed learning. More importantly, it stressed how some training should be tailored to be 'on demand.'

Learning 4.0 is an extension of this and describes the next evolution of technology. Brick and mortar institutions are becoming artifacts now that an individual may easily find training videos on-line, access freeware, and learn on their own schedule with a small handheld device.

While we may never fully achieve Learning 4.0 due to the need for information security and assurance, we can use ALC2020 to better inform how we evolve our

training and take advantage of existing resources to take instruction beyond the slide presentation.

We've already started down this road. D Company integrated online resources to help prepare Soldiers for the Joint Cyber Analyst Course (JCAC); B Company integrated the Intelligence Electronic Warfare Tactical Proficiency Training (IEWTPT) into their program of instruction; and, A Company is securing a new learning management system to integrate onto the network to optimize course management. Furthermore, the battalion conducted a leader professional development session to introduce leaders to new technologies exposed to students in 5th grade classrooms.

As we move ahead, we need to continue capturing best practices and empowering the Team to innovate, improve, and develop new ways to provide the most relevant and engaging training as possible.

# Command Sergeant Major's Corner: Reflections



By CSM Shannon Shuman

I joined the Army as an Intel professional in the latter years of the Cold War. While my MOS code, and title, have changed many times over the years, I have been fortunate enough to work in many different 'INTs, in one form or another, throughout my career.

A product of my generation, and geography, I joined the Army to "be

all that I could be," to be a part of something bigger, and to be more than I was.

During my time, the Army has added 21 campaign streamers to our flag, many of which I can proudly say: "I was a part of that."

I have seen many changes over the years: changes in policies, changes in political environments, changes in the conflicts we fight, and changes in how we train to fight them.

I can say without a doubt that the Army today is where it needs to be to meet the challenges of the future.

Our Soldiers are more educated and more tech-savvy which is crucial on the modern battlefield. We are more efficient in gauging readiness. We are much better at including our Families and they are more a part of the Army team today than ever before. The Army of my generation was great but today we are better.

It is important to have this perspective as the Army continues to transform to meet future challenges.

Yet even as the Army has changes, the fundamentals have not. This is still a profession focused on people. Where ever you may find yourself, the following is always true, "Soldiers don't care how much you know, until they know how much you care."



# A Lesson of History and Perspective

The Editor

Across the vast panoply of time, it is important to know your history and the heritage you share with so many others in the time honored tradition of military service.

Last month, we celebrated the 242nd Army birthday to honor those who came before us and to remember the sacrifices so many have made for the Nation.

Over the years, the Army has been a leader in technological innovation and a pioneer in shaping the cultural landscape of the country.

Two of the leading military branches that have transformed the way we wage war are Aviation and Military Intelligence, both of which shared birthdays at the beginning of July.

This year, modern Army Aviation celebrated it's diamond anniversary (75 years) on 2 July. However, one



The Army Intelligence Detachment circa 1973, led by a 1st Lieutenant

could argue that the roots of Army Aviation date back to 1861 when balloons were used to support artillery. The short-lived Army Air Service came next in 1918 followed by the Army Air Corps in 1926. This became the Army Air Force in 1941 before transitioning to be a separate military service branch in 1947.

Similarly, Military Intelligence celebrated its 55th anniversary on 1 July.

Like Aviation, MI's roots pre-date its official birthday, going back to the Revolutionary War and the spies used by George Washington.

We are all part of the continuing legacy of the United States' military. As the military explores cyberspace and prepares for the challenges of multi-domain battle, we continue to make history and define the future.

# The Chaplain's Corner: The Art of Effective Communication

Chaplain Edward Wright

Summer is a great time to practice 'Effective Communication.' In my view and experience, people are generally very poor communicators. We may express our views and opinions quite well, but very few of us take a moment to understand or listen to those around us.

We think somehow that if we are speaking, others are listening and understanding us. George Bernard Shaw said, "The single biggest problem in communication is the illusion that it has taken place."

Poor communication skills affect every relationship from spouse, friend and co-workers. Most of us either don't realize we aren't communicating effectively or don't care. A few of the more interesting courses I took as a police officer were 'Interview and Interrogation' and 'Hostage Negotiations'. Both of those courses changed my life and they changed how I interact with people at every level.

I realized the biggest challenge I faced was not speaking but listening and understanding. Practically speaking, developing effective communication skills through those courses resulted in increased convictions and arrests. But on a more social level, developing my communication skills allowed me to understand by listening when others struggled. Rather than focus on talking, I focused on listening and understanding. We call that Active Listening—which is also a component of our resiliency training.

The Bible has the following proverb. "A fool takes no pleasure in understanding, but only in expressing his own opinion."

Mark Twain said, "It is better to keep your mouth closed and let people think you are a fool than to open it and remove all doubt." If you want to change your life and relationships, from work to personal, develop effective communication skills. Listen more, take the time to understand and before you speak,



The BC demonstrates koala-ty communications





The Army Color Guard in the 70s.



The Army Color Guard in the modern era, part of a joint team

## **UPCOMING UNIT EVENTS**

#### AUGUST 2017

Sun	Mon	Tue	Wed	Thu	Fri	Sat
		1	2	3	4	5
6	7	8 FRG	9	10	11	12
13	14	15	16	17 School Begins	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

#### SEPTEMBER 2017

Sun	Mon	Tue	Wed	Thu	Fri	Sat
					1	2
3	4	5	6	7	8	9
10	11	12 FRG	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

#### OCTOBER 2017

Sun	Mon	Tue	Wed	Thu	Fri	Sat
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

Every Saturday there are battalion sponsored volunteer events in the local community.

#### **AUGUST**

Get ready for your kids to go back to school! SAISD begins a week earlier than last year!!

- 8 AUG-Bn FRG Social
- 9 AUG-Sentinel Foundation Meeting
- 10 AUG-BN Planning Conference for FY18
- 10 AUG—17FSS BACK TO SCHOOL NITE, Event Center
- 12 AUG-17FSS Water Camp at Rec Camp
- 12 AUG-Pensacola Ft Pickens Day Trip
- 17 AUG-SAISD First Day of School
- 18-20 AUG-Chaplain's Couples Retreat
- 26 AUG-Soup Kitchen San Angelo
- 31 AUG—BN Tactical Dining In GAFB SEPTEMBER
- 1-4 SEP-Labor Day Weekend
- 7 SEP-B Co Assumption of Command
- 8 SEP-17FSS POW/MIA Run
- 8-10 SEP-Chaplain's Single Soldier Trip
- 9 SEP-Pensacola Dragon Boat Festival
- 12 SEP-BN FRG Social
- 13 SEP—Sentinel Foundation Meeting
- 15 SEP-Air Force Ball GAFB
- 16 SEP-316TRS Blood, Sweat, Stairs GAFB
- 16 SEP-BN Iron Soldier Competition
- 19 SEP-Commander's Call, 4th QTR Awards
- 23 SEP-Armydillo Run San Angelo
- 23 SEP—Soup Kitchen San Angelo

#### OCTOBER

- 5 OCT-Navy Ball
- 6-8 OCT—Columbus Day Weekend
- 10 OCT-BN FRG Social
- 11 OCT—Sentinel Foundation Meeting
- 27 OCT-Costume Run
- 27 OCT-Trunk or Treat GAFB
- 28 OCT-Soup Kitchen San Angelo

For Information on your local areas, check out the following FB pages:

- ♦ Goodfellow Spouses and Families
- ♦ Corry Station Spouses
- ♦ 344th MI BN



# AROUND THE BATTALION



SSG Lyons gets promoted to SFC! It was an awesome day in Pensacola!



SFC Clark leads D/344th MI BN through resiliency training



D/344th Students complete Warrior Sustainment training



D/344th competes in the swimming event for the Naval Air Station-Pensacola Commander's Cup.

# ARMY BIRTHDAY CELEBRATION! HAPPY 242! From San Angelo to Pensacola











# A Beason of Transitions





A/344th bids farewell to 1SG Seymour and welcomes 1SG Lewis on 19 June 2017



Goodfellow Air Force Base bids farewell to Brig Gen (sel) Downs and welcomes COL Mills on 21 July 2017

#### MRS. PATTON RETIRES AFTER 28 YEARS OF SERVICE

#### By MAJ Corey Gamble

On 30 MAY, the battalion bid farewell to Ms. Joan Patton as she retired after 28 years of federal service as a Department of the Army Civilian. She spent the last 10 years supporting the cadre and students of the Silent Sentinel Battalion.

Ms. Patton served as the battalion's senior Military Pay Technician, and along with the rest of the finance section, was responsible for the correcting, completing, and fixing all pay issues and TDY travel within the battalion.

Over the years, she helped thousands of Soldiers—Active, Reserve and National Guard—to resolve complex finance issues and ensure they receive the correct benefits

As many can attest, she was the epitome of selfless service and a true example of hard work and dedication to support Soldiers. Her knowledge in finance and



pay issues was second to none and her customer service illustrated her genuine care to support those within the battalion.

The Silent Sentinel Battalion is grateful for Ms. Patton's commitment and

dedication over the past decade and wishes her the best during retirement and future endeavors.

#### STAYING FIT THROUGH COMPETITION





At Goodfellow Air Force Base, cadre members and joint partners challenged themselves to earn the Austrian Sports Badge. Participants must successfully complete track and field events as well as a pool event.





The Army basketball team at Goodfellow made it into the playoffs during the 17th TRW Commander's Cup Competition.





The D/344th Softball Team won both its matches in a recent double header as they seek to help the unit win the Naval Air Station—Pensacola Commander's Cup.



SSG Skivver and SFC O'Connell took 2nd Place in Billiards during the Naval Air Station—Pensacola Commander's Cup.

### **VOLUNTEERISM & COMMUNITY SERVICE**



Volunteers supported the July 4th Pops Concert in San Angelo.



Volunteers helping out at the Daily Bread Soup Kitchen. The battalion supports it every 4th Saturday (above and below).



Volunteers from D/344th support Gary McAdams Scholarship 5K at Pensacola Beach.



#### The President's Volunteer Service Award, Start Planning Now!

Get recognized for your service! Visit www.presidentialserviceawards.gov and register!



Bronze	Silver	Gold	
26 – 49	50 – 74	75 +	
50 – 74	75 – 99	100 + 250 + 500+	
100 – 174	175 – 249		
100 – 249	250 – 499		
200 – 499	500 - 999	1,000+	
	26 - 49 50 - 74 100 - 174 100 - 249	26 - 49 50 - 74 50 - 74 75 - 99 100 - 174 175 - 249 100 - 249 250 - 499	

President's Lifetime Achievement Award: Individuals who have completed 4,000 or more hours in their lifetime

\* Two or more people, with each member contributing at least 25 hours toward the total